

# Along Route '66



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**(WHERE A FULL-COLOR VERSION OF THIS NEWSLETTER IS ALWAYS AVAILABLE TO DOWN-LOAD!)**

## October 2007

### **Homecoming Mini-Reunion, October 19-20**

For those of you receiving this issue on-line, there is still time to sign up for the 2007 Homecoming Mini in mid-October. Mini-Reunion Chairman Terry Lowd has organized a fun-filled event, starting with the Parade of the Classes Friday night, a pre-game brunch and class meeting in the Hayward Lounge at the Hanover Inn, a light lunch at the Athletic Sponsors' tent by the northwest corner of Memorial Field, football vs. Columbia, and a post-game cocktail party with the Classes of 1964-68 in the Hayward Lounge. The Class Dinner will be held in the recently renovated wine cellar at the Norwich Inn, now under new ownership, with a choice of crabcakes or beef filet. We expect the winners of the Class of 1966 John Sloane Dickey Fellowship will speak at the conclusion of the dinner.

A sign-up sheet and tentative schedule are on page 12. Please fill it out as soon as possible and send it to Terry with your deposit for the dinner. The weather should be great, plenty of color should still be on the trees. Please join the 23 classmates and guests who have already signed up!

## News from Classmates

Lots of news items this month...and thanks to those who used Webmaster **Ben Day**'s new link on the class website, which ALLOWS YOU TO FILL IN A "GREEN CARD" ELECTRONICALLY...PLEASE TRY IT.

Further news of Ann and **Ken Zuhr**'s new granddaughter Adele Marye Rouse. : "We began four disconnected days moving the new grandchild and her support staff (parents Jeremy and Kathryn Rouse) from Madison to Champaign, IL for our son-in-law's first post doctoral appointment with the University of Illinois Mathematics Department. Hope to be home by around the 20th of August."

"Well, wonder of wonders," writes **Jeff Stein**. "After visiting 23 potential colleges with my daughter Jessica last summer, starting with Dartmouth at reunion, Jessica got into and chose to go to the old alma mater, after all. I have to say it's a great, though happy (and too costly) surprise to me. It is hard to think she will graduate on our 45th reunion. But her going will undoubtedly bring me up to the Big Green more than every five years, starting when my wife Brenda and I will deliver her there for her DOC trip September 10. Wa-Who-Wa! Never could have predicted it." Jeff, Brenda, and Jessica will be driving to Hanover from their home in Nashville.

From **Wayne Hill**, using our electronic "Green Card": "This is to announce the opening of the online gallery of my photographic art, which you may visit at [www.hillart.com](http://www.hillart.com). After 40+ years of making photographs, I figured it is time to test the power of the internet – please visit and give me your feedback. Each month, I send out an e-newsletter with special savings on purchase of specific images. This month features Maine - if any of you want a copy of the Maine promotion, let me know at [wayne@hillart.com](mailto:wayne@hillart.com). On a personal note, I have joined the ranks of the grandfathers in our class, but will spare you the hundreds of pictures of our adorable granddaughter. My wife Weetie and I are loving frequent travel now that all four of ours are graduated from college." Wayne, Weetie and online art gallery are residing at 1754 Nevar Court in Vienna, VA.



An example of Wayne's on-line art entitled "Artists Covered Bridge"

As understated and modest as always, **Gary Broughton** writes, "I donated a kidney to my daughter Laura (Dartmouth '95) in July. In 2001 she was diagnosed with IgA Nephropathy, an inherited condition in which the immune system slowly destroys the kidneys. We were fortunate that transplant methods and post transplant care have come so far in the last six years. The immune system suppressants she takes to prevent rejection also inhibit the disease so the transplanted kidney is unlikely to be destroyed by the IgA Nephropathy. Kidneys transplanted from living donors are surviving an average of twenty years. Perhaps within the next twenty years it will be possible to grow a replacement kidney from the patient's own cells. Both patient and donor are recovering well. Laura is back in the classroom teaching biology at Bronx Community College and I am riding my bicycle again. Wife and mother Sharon has been a highly stressed caregiver. Her recovery is also going well!"

## Coming Events

Fall Mini-Reunion	Hanover, NH	October 19-20, 2007
65th Birthday Party	(Subject to Class Poll)	TBD, 2009

**Bob Hill** also used our new electronic “Green Card” to send in the following: “After getting a Ph.D. and government service, I have retired from 27 years in the oil business with Gulf, Chevron and Saudi Aramco (the last part on loan for 17 years advising the Saudi Oil Minister). However, my claim to fame is that I have had 3 nieces compete for the Miss America Crown: Miss Minnesota in 2000, and then Miss Iowa in 2004 and another in 2006. (I only had 2 sons.) Retirement is treating me well since 2004 as I write books about my family’s genealogy. Most recently I completed a 240 page book on my wife’s Dutch ancestry, all in Dutch. We were able to trace multiple lines in Europe back to about 1600. It was great fun trying to imagine what compelled these people to do what they did.” Bob and Gerarda Margaretha live at 2608 Pebble Court in Columbia, MO 65201.

The class sends its condolences to **Bill Roberts**: “This past spring my Dad, Dr. Joseph Roberts class of 1932, passed away, and as such, I have been ‘out of the loop’ with regards to the class activities.” At 97, Bill’s father was one of the College’s oldest living alumni. Well, Bill, time to escape the Georgetown, TX heat and come up to Hanover for our Fall Mini...sign-up sheet on the last page!

Jeanne and **Richard Blacklow**, Anne and **John Rollins**, Mary and **Brad Stein**, and Margie Carpenter and **Chuck Sherman** joined Professor John Raskias on his last Dartmouth alumni trip to the Greek Isles this past August. Stops on the cruise ship “Pantheon” included Delos, Mykonos, Santorini, Rhodes, and Ephesus.



(L to R) R. Blacklow, B. Stein, C. Sherman, J. Rollins

**Bill Cooper** sends along an invitation! “Just to provide some selfless, compassionate house and pet-sitting for some friends who want to visit their grandchildren in Brisbane for the “summer”, we will be holding forth on Sanibel Island, FL, from mid-December through February. Beachcombers welcome!” Bill can be contacted at [briarpatch8031@gmail.com](mailto:briarpatch8031@gmail.com)

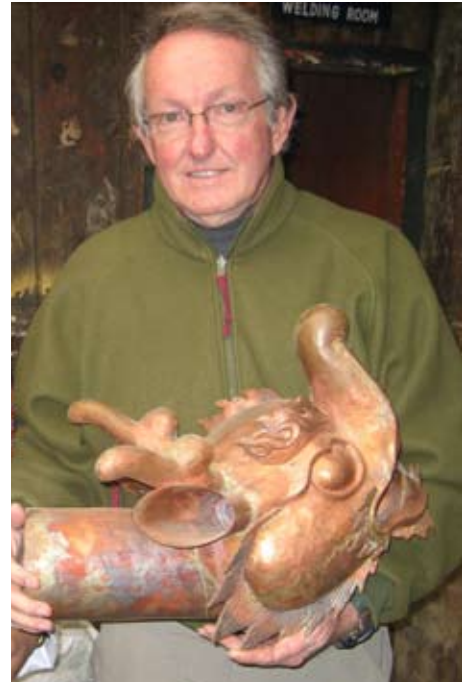
**Taylor Ollmann** is about to enter the ranks of the retired: “I’m about to retire from teaching...three grandchildren (finally)...all boys.” Taylor is now living at 2220 Hamlet Circle, Round Rock, TX 78664.

**Jack Young** also has a new address: 980 Larkspur Drive, Brookfield, WI 53045. Email address is [ji@wi.rr.com](mailto:ji@wi.rr.com).

I received a long letter, and some recent pictures from a trip to Bhutan, from **Joe Barker**, bringing us up-to-date on his life since graduation:

“Like a lot of Classmates, I am sure, I have sat down on a number of occasions to write a note of my “happenings” to our Class Agent, but it always seemed to be a bit too grandiose to me to write of whatever seemed so important at the time. But then, I also occasionally read the Alumni magazine in the obits, and there would be a comment like “so and so lost touch with the College”. Perhaps more than anything this thought spurred me today to jot a line or two to you and let you edit what is worth reporting. While there are a lot of times that I have not had Dartmouth much on my mind – I don’t want to be remembered as having lost touch with something that had so much to do with my life.

After graduation I went to Vanderbilt Law School – and did quite well and ended up practicing with two relatively large firms in Nashville for about thirty years doing real estate and banking transactions all over the U.S. During Vietnam I served as a Captain in the U.S. Marine Corps, first as an infantry officer, then when I was injured, I switched to the JAG program and prosecuted and judged for a couple of years at Camp Lejeune, NC.



My personal life was a lot more complicated than I had expected it to be, but given the turmoil of the times it pretty much matched what was going on in the world. I was a workaholic and my first wife and I divorced after 15 years of marriage and two children. The travel and work pressures just didn’t seem to mix with a stable home life. These kids are doing well today and responsibly contributing to society. My ex-wife and I are now good friends.

I remarried two years later to a woman who was much like me; Paricia was the female version of the “road warrior”. We met during depositions of a failed savings and loan association in San Francisco. We were happily married for 14 years, when on a Sunday morning in February of 2001, we visited an Irish pub in downtown Nashville that we were part owners of for brunch, and, as we left we were attacked by two masked men. We had been planning our annual ski trip to Deer Valley, and were in good spirits when we left the restaurant, and I did not notice them approach us, notwithstanding my military background.

Patricia was shot and killed on the sidewalk next to our pub, and as I struggled with one of the gunman I too was shot twice and left for dead. The Vanderbilt University Hospital emergency room that was only blocks away was able to somehow patch me up enough to survive, and after several more surgeries and weeks in the hospital I more or less recovered physically. Mentally, I was a wreck.

I had left the practice of law in 2000 and had started a private equity firm with a client of mine. We were in the very early stages of buying up portions of a former CSX railway yard and surrounding properties in the middle of Nashville for the purpose of building an urban infill, mixed use, real estate project on this blighted property. After the shooting, my partner was great with me and I spent the next several months recovering mentally and physically, but largely away from the office.

As fate would have it during this time of recovery another of my former clients was dying of cancer, and insisted that I take over the responsibility for handling some of the personal affairs of his family. These included the management of a series of complicated pieces of litigation and the completion of the remodeling of his home. I was a “lost ball in high weeds”, but I agreed at his bedside, however, my heart was not in it. So, a day or two later I went to meet his widow to be (whom I did not know), and asked her if I could be relieved of the promise I had given to her husband. She said “no”, and repeated what her husband had said to the effect that I was to see to the completion of these issues for her.



A year and half following her husband's subsequent death Judy and I were married in the fall of 2002. All of our children were happy that they didn't have to tend after us "tottering old folks", and generally supported our decision. (Today, they and we are delighted with it!)

Today, my firm, MarketStreet Enterprises, has become the appointed redeveloper of approximately 40 acres of land in the midst of Nashville, where we own about 30 acres of property that we have acquired over the years. We have successfully brought urban living back to the center of the City, and have helped spark a re-birth of the development of Nashville's urban core. We have had our failures, but the successes more than make up for all of the problems.

The area of our development known as "The Gulch" ([www.nashvillegulch.com](http://www.nashvillegulch.com)) had no tax base; no one lived there, and was a total "Brownfield" when we arrived on the scene. Now there are millions of dollars invested by us and others in apartments, offices and retail space; there are now the best restaurants and nightspots in the City, and more condominiums and office buildings are being constructed as I write this note to you.

My wife Judy and I collect art, travel and hike extensively all over the world. We were just snowed in for several days in the Himalayan Mountains of Bhutan in February of this year, and we have maneuvered our way around most of the wild spots of Africa, South America and India. My view is that I have been nearer to God than most other folks, and I have a responsibility to use every day to its fullest.

With regard to Dartmouth I have started giving again (modestly) after I have gotten over my reaction to some of the changes that I thought were not in the best interest of the school. One of the things that changed my mind in this regard was when I was hiking in Sikkim, in northern India and stopped at an outpost in the middle of nowhere. There, in a glass case with other memorabilia of mountaineering, was the Dartmouth Outing Club emblem. Somehow at that moment it made me realize all that Dartmouth had done for me.

In a few days we will visit the Dartmouth campus (me for the first time since I visited Dean Dickerson there in 1970, and for Judy, a Michigan graduate, for the first time ever ) to talk to the Hood Museum people about the possibility of our leaving our collection of Japanese wood block prints to the school.

As I mention Dean Dickerson I remember him well as I probably had the lowest grade point average after our first tri-mester of anyone in the Class of '66 who subsequently graduated on time. I had a C, a D and an E! From that point it had to go up. Needless to say, Dean Dickerson and his assistant were my constant companions during the remainder of my freshman year.

I regularly see **Tim Barnard**, who is practicing law in and around Philadelphia, as is **Roy Yaffee**, who visited Judy and me with his wife several weeks ago. Tim's wife Margie is not doing well and it is hard to see all of us suffer the ravages of time. **Parker Smith**, another '66 who went to Vandy Law with Tim and me, is now practicing in Destin, Florida. Parker continues to sail (having soloed around the world several years ago), but now with power boats.

Someone asked me one day why I continue to do all of the crazy things I do as I plunge off into some other jungle or mountain expedition with my wife. (We are off to West Africa in November.) My answer is simple. Having been given some extra time to use up, I prefer not to use it up sitting in a nursing home.



Bob, to the extent that any of this is worth reporting, feel free to edit it any way you think is best. Along with a “few” stupid things that are best forgotten, I have accomplished a lot of good things and received a few accolades in my life that I haven’t written about, but my graduation from Dartmouth in many ways ranks as one of the toughest and most important things I did (right along with Marine officer’s boot camp).”

Joe, thanks so much for sharing your incredible life story. He and Judy can be reached at [jbarker@marketequities.com](mailto:jbarker@marketequities.com).

I noticed in the 25th Anniversary edition of USA Today that former Editor-in Chief **Peter Prichard**’s book The Making of McPaper has been reissued with a new afterword. It is available at Amazon, Barnes & Noble, or at [usatoday.com](http://usatoday.com).



Speaking of writers, we have another budding author in our midst! **John Harbaugh** writes, “I’ve written a novella in free verse; it’s my memoir of Dartmouth. I’m trying to get it published. Any suggestions? Any ‘66’s in the publishing business? Remember how Dr. Seuss finally found a classmate to start publishing his magical characters!” Potential publishers can reach John at [johnharbaugh@gmail.com](mailto:johnharbaugh@gmail.com).

### **Football Notes**

As of this writing, the football team, after losing to Colgate 32-28 in the first game (after leading 28-0 at the Half) and to UNH by 52-31 (in spite of outgaining our in-state foe in both passing and rushing yardage), defeated Penn 21-13 (after a successful goal-line stand with 22 seconds left). For those of you attending games in Hanover this fall, be aware that as a member of a class that gives to the Dartmouth Athletic Sponsors Program, you are welcome to partake of “free” food, beer, cider, and fellowship with other team supporters in the tent at the NW corner of Memorial Field before and after every home game.

### **Treasurer’s Report**

Class treasurer **Tim Urban** reports that for the 2006-2007 fiscal year ending June 30, 2007, the Class had income of \$27,658, comprising of dues of \$17,500 (350 classmates), contributions for class projects of \$5,082, investment and interest income of \$4,196, and mini-reunion income of \$880. Expenses totaled \$19,434, primarily subscriptions to the Dartmouth Alumni Magazine (\$6,140), class projects (\$6,000), newsletters (\$3,683), mini-reunion (\$1,896), and insurance, supplies, and dues mailings (\$1,715). The Executive Committee of the Class will discuss the disposition of the surplus (\$8,224) at its next meeting.

Dues for the coming year will remain at \$50 with a \$16 “checkoff” for class projects, as approved at the Class Meeting in May of 2006. Dues notices will be mailed this month.

### **Dartmouth College Fund**

Head Agent **Bob Spence** wishes to thank all of the following classmates, as well as the thirteen who gave anonymously, who helped the Class set our non-reunion year record of \$269,211!! 50.9% of the Class participated in the DCF.



## Class of 1966 Honor Roll

Richard I. Abraham,  
 Sam L. Abram  
 Stephen E. Abram  
 W. Randolph Adams, Jr.  
 Martin E. Adler  
 Richard B. Alderman  
 Joseph W. Allen, III  
 F. Allan Anderson  
 Gundars Aperans  
 John Q. Arnold  
 Henry W. Art  
 Robert M. Bach  
 William H. Bailey  
 Robert S. Baird  
 Robert F. Baldwin  
 Peter D. Barber  
 Joseph N. Barker  
 Timothy B. Barnard  
 David P. Barton  
 Julio C. Basualdo  
 A. George Battle  
 Richard L. Bayles  
 James H. Beardesley, Jr.  
 L. Graeme Bell, III  
 Jack M. Bennett  
 Charles E. Benson, III  
 Bruce J. Berger  
 Kenneth L. Berger  
 Robert F. Bertocchi  
 Nixon L. Beyer  
 Richard W. Birnie  
 Richard H. Blacklow  
 Mark W. Blanchard  
 Frank E. Blod, Jr.  
 James F. Botelho, Jr.  
 William L. Bower  
 Scott A. Bowron  
 Thomas E. Brady, Jr.  
 Roger D. Brett  
 Richard T. Brigden  
 Michael R. Bromley  
 T. Gary Broughton  
 Edward F. Brown  
 Herbert N. Brown  
 Jeffrey E. Brown  
 William R. Bryan  
 Robert L. Bryant  
 Mark E. Budnitz  
 Ervin T. Burkholder  
 Waldemar G. Buschmann  
 James M. Byers, III  
 Roc R. Caivano  
 Robert J. Carter  
 James C. Cason  
 Neil F. Castaldo  
 R. Scott Cheyne  
 Yanek S. Y. Chiu  
 Jack M. Christ  
 Peter S. Cleaves  
 R. Benjamin Cohen  
 Robert M. Cohn  
 Jonathan C. Colby  
 Stephen L. Coles  
 Stanley A. Colla, Jr.  
 William L. Cooper  
 Oliver B. Cooperman  
 Robert E. Cowden, III  
 P. Thomas Crawford  
 Kipp L. Crickard  
 David L. Cross  
 Peter K. Crownfield  
 Edward J. Dailey  
 Richard D. Daly  
 Neil B. Danberg, Jr.

Benjamin W. Day, Jr.  
 Richard J. Dellamora  
 Howard S. Dobbs  
 Lance M. Dodes  
 Jack Donovan  
 James P. Dorr  
 Robert H. Dowrie  
 Bruce H. Drake  
 William G. Duval  
 Peter S. Eddy  
 George W. Emlen, IV  
 John C. Erkkila  
 James R. Everett, II  
 Charles N. Faerber  
 Joseph E. Fellows, III  
 William P. Ferris  
 Noel Fidel  
 Lawrence K. Forcier  
 John R. Freeman  
 Robert T. Fritz  
 Jeffrey L. Futter  
 John E. Galt  
 Lawrence J. Geiger  
 H. Clarke Gentry  
 William W. George  
 Brewster H. Gere, Jr.  
 William B. Gibson  
 Jeffrey D. Gilbert  
 Robert P. Gilbert, Jr.  
 Donald W. Glazer  
 David R. Godine  
 David S. Gordon  
 Laurence E. Goss, Jr.,  
 Donald P. Graves  
 Harry B. Greenberg  
 Geoffrey J. Greenleaf  
 Lewis J. Greenstein  
 Douglas M. Greenwood  
 Edward S. Grew  
 Peter B. Griffin  
 Jonathan E. Grindlay  
 Frederick Grote  
 William R. Gruver  
 Daniel E. Gulden  
 Joseph A. Hafner, Jr.  
 Robert G. Haile, Jr.  
 Simon A. Haines, Jr.  
 J. Bruce Hamilton  
 Tony M. A. Hanslin  
 John A. Hargraves  
 David H. Harlow  
 Robert C. Hawley  
 William B. Hayden  
 Stephen D. Hayes  
 James L. Hazard  
 Frederick H. Heerde  
 Charles K. Henderson  
 Lawrence A. Herbst  
 William M. Higgins  
 Robert N. Hill  
 Wayne K. Hill, Jr.  
 H. Gaylord Hitchcock, Jr.

William H. Hobson  
 Frederick G. Hoffman  
 Thomas R. Hooper  
 Larry O. Hopperstead  
 Charles H. Horn, Jr.  
 Richard J. Horner  
 James W. Hourdequin  
 R. Kevin Hughes  
 James H. Hutchinson  
 Kenneth L. Ireland, Jr.  
 Saleh A. Jabarin  
 William S. Jacoby  
 Gary H. Jefferson  
 Edward P. Jereb  
 William R. Jevne  
 David Cohn-Haft Johnston  
 Harris C. Jones  
 Thornton F. Jordan  
 Frederick R. Junger  
 Richard A. Kaiser  
 Dennis M. Kaufman  
 John F. Keane  
 James W. Keating, Jr.  
 Alan C. Keiller  
 Allen L. Keiswetter  
 Angus S. King, Jr.  
 David G. King  
 Richard G. King  
 Christopher E. Kinum  
 Robert L. Kirkman  
 Paul F. Klee  
 Roger C. Kline  
 Robert F. Knight  
 Richard Kornblum  
 Russell C. Kulp  
 Edward J. Kuriansky  
 Stephan P. Lanfer  
 E. Richard Larson  
 R. Bradley Laycock, Jr.  
 J. Alan Leach  
 John H. LeFevre  
 James P. Lenfestey  
 Philip B. Lepanto  
 John G. Lewis  
 Rock B. Ley  
 Nelson N. Lichtenstein  
 Thomas D. Lips  
 Wayne W. LoCurto  
 Edward C. Long, III  
 Caleb Loring, III  
 Harry M. Lowd, III  
 William J. Lunsford  
 James M. Lustenader  
 Robert L. MacCarty  
 Alan G. Macdonald  
 Barry Machado  
 Michael B. MacQuarrie  
 James R. Makol  
 William F. Malcolm, Jr.  
 Robert A. McAuley

Joseph K. McCarthy  
 Michael J. McConnell  
 James A. McGregor  
 J. Bruce McKissock  
 Christopher M. Meyer  
 Richard L. Meyer  
 Gary Miller  
 Oliver O. Miller  
 Robert L. Miller, III  
 Robert D. Morgan, Jr.  
 Hector J. Motroni  
 Anthony C. Muller  
 Joel H. Mumford  
 Paul M. Murphy  
 Daniel P. Murray  
 Allen Nadler  
 Robert C. Nash  
 Richard G. Naylor  
 John M. Nevison  
 J. Chandler Newton  
 Thomas Noyes  
 James N. Nutt, III  
 James M. Oathout  
 John L. Oberdorfer  
 Richard P. Offenbach  
 Richard W. Olsen  
 Frank A. Opaskar  
 K. Peter Orbanowski  
 David A. Owens  
 John F. Pappenheimer  
 Fred L. Pasternack  
 Gerald G. Paul  
 John F. Perry, III  
 Bruce C. Petrie  
 Roger T. Pezzuti  
 James M. Pool  
 Victor E. Portanova  
 Stephen G. Posniak  
 David J. Potthoff  
 Edward K. Pratt  
 Peter S. Prichard  
 Roderick E. Prior  
 R. Michael Pugh  
 William D. Ramos  
 Michael M. Ransmeier  
 J. Kennedy Reiber  
 Charles R. Reichart  
 John F. Reinisch  
 Richard Reiss, Jr.  
 Donald J. Ries  
 Barrett F. Ripley  
 William L. Risso, Jr.  
 Laurence G. Robbins  
 Lance M. Roberts  
 William W. Roberts  
 Richard W. Robson  
 John W. Rollins, Jr.  
 George H. Ropes  
 Alan W. Rottenberg  
 Roy M. Rubin  
 Gary W. Rubloff  
 Russell L. Sabrin

Stephen U. Samaha  
 G. Lee Sandler  
 Christopher Sanger  
 Harry J. Santangelo  
 Truman M. Sasaki  
 Robert B. Sauer  
 W. Stuart Schweizer  
 Andrew P. Seidman  
 Paul C. Semple  
 Robert Serenbetz  
 Norman S. Shaffer  
 Gregory A. Sharp  
 Charles R. Sherman  
 Bernard F. Shinkman  
 Stephen W. Shipp  
 Larry L. Simms  
 James H. Skiles, III  
 Steven L. Sloca  
 Michael O. Smith  
 Stephen L. Smith  
 Robert M. Spence  
 Charles W. Spitz, III  
 David B. Spivak  
 William T. Sprole, III  
 Jack T. Stebe  
 Nicholas J. Steffen  
 Jeffrey J. Stein  
 M. Bradford Stein  
 Thomas C. Steinmetz  
 Max D. Stern  
 Andrew F. Strauss  
 Henry E. Streiffeld  
 Charles C. Stuart  
 Erwin A. Stuebner, Jr.  
 Kenneth H. Taylor, Jr.  
 James F. Tent  
 Jeffrey A. Tew  
 Theodore M. Thompson, Jr.  
 Peter A. Titcomb  
 William M. Todd, III  
 Stephen E. Tosi  
 Robert J. Trafford  
 Kevin F. Trainor  
 George R. Trumbull, III  
 David W. Tucker  
 Richard C. Tufaro  
 Timothy J. Urban  
 Michael A. Urbanic  
 George C. Valley  
 M. Andre Vasu  
 Chuck Vernon  
 Robert B. Vogel  
 Philip H. Wade  
 Richard A. Wadsworth  
 William J. Wagner  
 Thomas L. Wargo  
 Stephen H. Warhover  
 Charles D. Weil  
 Jan R. Westervelt  
 Jeffrey A. Wheeler,  
 Julian McKey Whitaker  
 Gene A. Whitehorn  
 William M. Williamson  
 Francis M. Wilson  
 Robert L. Wilson  
 Evan K. Woodworth  
 Richard L. Worland  
 Daniel Wuensch  
 Roy Yaffe  
 James M. Yarmon  
 John Young  
 Stephen H. Zegel  
 Daniel A. Zehner

## **Trustees' Decision on College Governance**

As I am sure most of you are aware by now, the Board of Trustees on September 8 announced significant changes in the College's governance. To sum up the changes, the Board was expanded from 18 to 26 members, by adding 8 "charter" trustees who are chosen and elected by the Board itself, creating an Executive Committee of the Board, and asking the Association of Alumni and Alumni Council to change the voting mechanism for "alumni" trustees from an "approval" system (one can vote for as many candidates as one wants) to a "one man, one vote" system.



In announcing the changes, Board Chair Ed Haldeman '70 stated,

"I know there are strongly held views on all sides of this issue. And I respect that many of those views are driven above all by a desire to do what is best for Dartmouth and its students. But some of the recent rhetoric in this debate has become so harsh and divisive it is now doing harm to Dartmouth. I want to urge everyone who cares about Dartmouth to debate this issue in a reasonable and respectful way. As President Wright has said, there is far more that unites us - as friends, faculty, students, and loyal alumni of the College on the Hill - than divides us. Above all, we have a shared love of and dedication to Dartmouth.

One thing that has made Dartmouth an enduring and successful institution is that its history has always been one of adapting to meet new challenges and needs, while still preserving what is unique and special about Dartmouth. That is why a board originally composed of twelve New England men, half of them members of the clergy, today consists of eighteen men and women from many parts of the country and walks of life. That is why Trustees who once served for life now serve four-year terms. And, that is why elections once open only to 'graduates... of at least five years standing' are now open to all alumni.

In these and many other respects, Dartmouth's Board has made fundamental changes to its governance structure and procedures throughout the College's history. The changes we're making today are no different. They are driven by what is best for Dartmouth and its students, and what is necessary to ensure the College continues to meet the new challenges it faces in the 21st century.

I love Dartmouth. I honestly believe there is nowhere else in the world quite like this great College. We need to protect Dartmouth and ensure it continues to prosper for future generations of students. I, and the entire Board, are intensely focused on helping Dartmouth to continue building its world-class academic program. That is what drives us forward. And, I look forward to continuing to work with all of you - alumni, faculty, students and parents - to build on Dartmouth's unique and pre-eminent place in American higher education."

What would appear to be the most controversial part of the announcement is the decision to change a practice that has been in existence since 1891: an equal number of "charter" and "alumni" trustees. In defense, Mr. Haldeman added,

"While we will continue to have eight trustees nominated directly by alumni, a significant number of seats on the Board, I know some will ask why we didn't simply expand the Board through an equal number of charter and alumni trustee seats. Given the divisiveness of recent elections we did not believe that having more elections would be good for Dartmouth. We also believe that the Board needs more trustees selected for the specific talents and experiences they can offer the College - which elections can't guarantee. We will still have more alumni-nominated trustees than most other schools and the opportunity for regular contested elections. But we think this is the best balancing of Dartmouth's interests."

During a conference call on September 17 with alumni class officers, I asked why, if diversity of the Board was such an important issue, the Board continued to appoint investment bankers/managers as “charter” trustees (six out of eight), including the most recent 2007 appointment. Mr. Haldeman did not answer my question directly, but stressed again the need for diversity.

When reading the full report of the Board, it became clear that there was a debate between the full Board and the Committee on Governance appointed by Chairman Haldeman. Trustees Bucklin, Chu, Donahoe, Haldeman, and President Wright proposed to the full Board that the College take over from alumni governing bodies the administration of the Alumni Trustee nomination and election process, selecting a single candidate for nomination. Petition candidates would still be allowed to run against the single “College” nominee. Once the Association of Alumni and Alumni Council adopted the recommended procedures the Board would “consider”, but not guarantee, allowing the Association of Alumni and the Alumni Council to resume their administration of the process, including the selection of the nominee.

The full Board voted to guarantee that the Association of Alumni and Alumni Council could continue to administer the nomination process if they adopted the “one man, one vote” system, allowed for a direct-to-ballot petitioning process no more restrictive than the current process, and assured that the nominee had an absolute majority of votes cast (i.e. administering a run-off election if necessary). In addition, they agreed to allow the alumni governing bodies to appoint up to two candidates, rather than one, for each open seat. Until this system is “adopted” (assuming amendments to the Association of Alumni Constitution), the College will select the candidate and manage the election process if a petition candidate emerges. The next “election” is scheduled for 2009.

Not surprisingly, there has been an outcry from various organizations against the changes, including the Wall Street Journal. As of October 2, the Executive Committee of the Association of Alumni voted to file a lawsuit against the College concerning the governance changes adopted by the Board of Trustees and to seek an injunction to prevent the Board from filling any of the new charter trustee seats authorized by the Board. Members of the Board, in order to explain their position and listen to alumni directly, are currently attending Dartmouth Club meetings around the country. For a more comprehensive statement of the rationale for the changes adopted by the Board, its full report, and editorials in support of the changes (e.g. The Dartmouth), go to the Governance Committee Report web page at <http://www.dartmouth.edu/~news/features/governance>. There are links to all of these organizations on our Class website at [www.alum.dartmouth.org/classes/66](http://www.alum.dartmouth.org/classes/66).



### **Editorial**

One of our classmates, quoted in the New York Times as opposing the changes, is former Maine Governor **Angus King**. Since much of his letter to Board Chair Ed Haldeman, written before the Trustees’ decision was announced, was taken out of context, he sent the entire letter to “Along Route ’66” for publication. It is also available on the website:

Dear Ed,

I am Angus King, Dartmouth '66. After graduation, I went on to Virginia Law School and progressed from law to business to politics (if one considers ending up in politics progress), serving as Governor of Maine from 1995 to 2003. I have always cherished my experience at Dartmouth and have stayed close to a number of my friends from those days. I have also had two sons graduate from the College, Angus III in 1993 and James, '98.



I write as one of the Alumni who has been on the sidelines during the various controversies and contested elections of the past several years but who, in the end, has voted for the "independent" candidates for trustee and against the changes proposed in the alumni constitution last year. I understand now that the Governance Committee of the Board is contemplating proposing changes in the manner of the selection of trustees and a possible dilution of the role that the Alumni have historically played in this selection process.

I am writing to urge you not to undertake such an effort. It would be extremely disruptive of the traditionally strong relationship between the College and her alumni and, I believe, would ultimately only harm the College and her mission.

I have read the various materials on the College's website with regard to this matter, including your letter, the FAQ and the memo from the Governance Committee, and find them uniformly unpersuasive as to the need for such a process at this time. To an outside observer, the conclusion is inescapable that the real motivation for this project is the fact that insurgent candidates keep winning and that the changes in the constitution last year failed.

I realize that these events must be frustrating to many of the trustees and certainly to the College's Administration, but suggest that a better response than an alteration of the rules would be to listen to and try to understand the reasoning and motivation of those who keep electing dissident (if that is the right word) trustees.

The issue for me (and, I suspect for many others) is really quite simple: we believe that Dartmouth's proper mission is to be the very best undergraduate college in the world and not a second-tier research university. Given her history, resources, size, student body, reputation, faculty, traditions, and a host of other qualities, Dartmouth could be the best college on the planet. Not one of the best, not in the top five, but the very best--and with proper leadership and focus, this goal is eminently attainable.

Instead, the Administration over the last twenty years or so--first under President Freedman and now under President Wright--seems intent upon trying to compete with Harvard, Yale, Princeton, Stanford and others as a small scale research university. We should compete with them, to be sure, but the competition should be between alternative views of the best setting for a quality undergraduate education, not head-to-head as essentially equivalent institutions. In the latter competition, we inevitably lose and, ironically, the muddy focus which results from this pursuit diminishes our chances of achieving the undergraduate pre-eminence that is realistically within our grasp.

This has nothing to do with politics or ideology; there is no conservative or liberal position on this issue that I can discern. For me, it is simply a matter of Dartmouth realizing her highest potential and providing her students with the best possible educational experience.

There is much more I could say, but the above pretty well sums it up. I hope that with some honest dialogue (there are many good people on each side of these sometimes complicated questions), we can make Dartmouth even better and closer than ever to the loyal band of alumni which has, over the years, been such an important source of her strength.

If there is some way I can be of help on bringing the factions together and finding a mutually satisfactory solution to the present divisions, please don't hesitate to let me know. The inevitable bitter confrontation over a change in the rules would be disastrous, regardless of the outcome.

With appreciation for your service and dedication to the College and warmest best wishes,

Angus

*In the interest of fairness, the editor welcomes any comments or letters in support of the Board's recommended changes for publication in the next issue.*

## **Other Dartmouth News**



Thomas M. Crady, the vice president for student services at Iowa's Grinnell College, has been appointed Dean of the College at Dartmouth, effective January 2008. Crady has worked at Grinnell since 1982, where his experience and responsibilities in student life and student affairs have steadily increased. He has served as associate dean of student affairs, dean of student affairs, and vice president and dean for student affairs. Since 1998 he has held the position of vice president for student services. Also in his time at Grinnell he served as acting dean of admission and financial aid and supervised the area for seven years in addition to student affairs.

The total return on the College's endowment was 23.7 percent for the fiscal year that ended June 30, 2007, which compares favorably to the average of 17.5% for all foundations or endowments. This includes a 24.3 percent return on the investment assets portion of the endowment (Yale led all universities with a return of 28%). The value of the endowment increased from \$3.09 billion to \$3.76 billion (compared to Harvard's \$34.9 billion) over the course of the fiscal year. The change in endowment value includes the increases resulting from investment activity as well as new gifts, and decreases because of spending for College activities. Each year a percentage of the endowment earnings are used to support College operations. The College relies on its endowment to underwrite about 20-30 percent of its annual operational budget.

Finally, don't forget to sign up for the Fall Mini-Reunion on the next page...and don't forget to send in your news...it's as easy as going to [www.alum.dartmouth.org/classes/66](http://www.alum.dartmouth.org/classes/66) and clicking on "Take a Minute...Green Card"!!

